## REGIONAL DISTRICT OF NANAIMO

BYLAW NO. 1849

## A BYLAW TO ADOPT THE 2022 TO 2026 FINANCIAL PLAN

WHEREAS the Regional District of Nanaimo shall, in accordance with the the Local Government Act, adopt by bylaw a five year financial plan;

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended, is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Regional District of Nanaimo, in open meeting assembled, enacts as follows:

## 1. Definitions

"Emergency" means a present or imminent event that:
a) is caused by accident, fire explosion or technical failure or by the forces of nature; and
b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people or to limit damage to property.

## 2. Financial Plan

Schedule ' A ' attached to this bylaw is hereby adopted as the Financial Plan for the Regional District of Nanaimo for the period January 1, 2022 to December 31, 2026.

## 3. Financial Plan Amendments

a) Funds may be reallocated in accordance with the Regional District of Nanaimo's purchasing policy for new projects.
b) The officer responsible for financial administration may transfer unexpended appropriations to Reserve Funds and accounts for future expenditures.
c) The Board may authorize amendments to the plan for Emergencies as defined herein.

## 4. Citation

This bylaw may be cited as "Regional District of Nanaimo Financial Plan 2022 to 2026 Bylaw No. 1849, 2021".

Introduced and read three times this $\qquad$ day of $\qquad$ 2021.

Adopted this $\qquad$ day of $\qquad$ 2021.

Schedule 'A' to accompany "Regional District of Nanaimo
Financial Plan 2022 to 2026 Bylaw No. 1849, 2021"

Chair

Corporate Officer

|  | 2021 Budget | 2022 <br> Proposed | 2023 | 2024 | 2025 | 2026 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues <br> Property taxes <br> Parcel taxes | $\begin{array}{r} (59,009,900) \\ (5,900,883) \end{array}$ | $11.4 \%$ $(65,768,309)$ $(6,520,851)$ | $13.1 \%$ $(74,701,892)$ $(7,080,896)$ | $\begin{array}{r} \hline 8.4 \% \\ (81,077,246) \\ (7,536,672) \end{array}$ | $\begin{array}{r} \hline 7.6 \% \\ (87,366,315) \\ (7,957,648) \end{array}$ | $5.8 \%$ $(92,512,935)$ $(8,330,502)$ | $\begin{array}{r} (401,426,697) \\ (37,426,569) \end{array}$ |
|  | $(64,910,783)$ | $(72,289,160)$ | $(81,782,788)$ | $(88,613,918)$ | (95,323,963) | $(100,843,437)$ | $(438,853,266)$ |
|  |  |  |  |  |  |  |  |
| Municipal agreements | $(48,321)$ | $(54,280)$ | $(55,138)$ | $(58,336)$ | $(58,431)$ | $(61,729)$ | $(287,914)$ |
| Operations | $(3,580,232)$ | $(4,039,292)$ | $(4,307,310)$ | $(4,427,182)$ | $(4,553,331)$ | $(4,793,994)$ | $(22,121,109)$ |
| Interest income | $(250,000)$ | $(250,000)$ | $(250,000)$ | $(250,000)$ | $(250,000)$ | $(250,000)$ | $(1,250,000)$ |
| Transit fares | $(3,955,836)$ | $(4,047,307)$ | $(4,830,962)$ | $(5,232,142)$ | $(5,652,559)$ | $(5,915,375)$ | $(25,678,345)$ |
| Landfill tipping fees | $(9,650,000)$ | $(9,900,000)$ | $(9,900,000)$ | $(9,697,227)$ | $(9,842,849)$ | $(9,695,842)$ | $(49,035,918)$ |
| Recreation fees | $(427,388)$ | $(582,463)$ | $(659,241)$ | $(664,626)$ | $(669,816)$ | $(675,354)$ | $(3,251,500)$ |
| Recreation facility rentals | $(318,127)$ | $(454,190)$ | $(613,784)$ | $(639,622)$ | $(672,151)$ | $(700,898)$ | $(3,080,645)$ |
| Recreation vending sales | $(2,500)$ | $(2,800)$ | $(4,331)$ | $(4,332)$ | $(4,333)$ | $(4,334)$ | $(20,130)$ |
| Recreation concession | $(2,250)$ | $(5,500)$ | $(8,815)$ | $(8,815)$ | $(8,815)$ | $(8,815)$ | $(40,760)$ |
| Recreation other | $(271,900)$ | $(442,800)$ | $(573,382)$ | $(579,436)$ | $(812,045)$ | $(818,901)$ | $(3,226,564)$ |
| Utility user fees | $(6,385,148)$ | $(6,855,333)$ | $(7,059,708)$ | $(7,304,213)$ | $(7,522,050)$ | $(7,780,417)$ | $(36,521,721)$ |
| Operating grants | $(12,004,389)$ | $(14,710,941)$ | $(12,399,887)$ | $(14,127,672)$ | $(15,809,664)$ | $(16,715,393)$ | $(73,763,557)$ |
| Grants other | $(3,911,425)$ | $(973,454)$ | $(5,923)$ | $(5,923)$ | $(5,923)$ | $(5,923)$ | $(997,146)$ |
| Grants in lieu of taxes | $(174,487)$ | $(396,895)$ | $(396,895)$ | $(396,895)$ | $(396,895)$ | $(396,895)$ | $(1,984,475)$ |
| Interdepartmental recoveries | $(10,405,706)$ | $(13,493,079)$ | $(14,051,351)$ | $(14,749,368)$ | $(15,119,440)$ | $(15,684,576)$ | $(73,097,814)$ |
| Miscellaneous | $(9,069,770)$ | $(13,106,068)$ | $(11,182,419)$ | $(10,887,360)$ | $(10,243,019)$ | $(9,866,780)$ | $(55,285,646)$ |
| Total Operating Revenues | $(125,368,262)$ | $(141,603,562)$ | (148,081,934) | $(157,647,067)$ | $(166,945,284)$ | $(174,218,663)$ | (788,496,510) |
| Operating Expenditures |  |  |  |  |  |  |  |
| Administration | 6,323,302 | 7,989,297 | 8,893,549 | 9,524,005 | 10,066,653 | 10,576,367 | 47,049,871 |
| Community grants | 119,250 | 128,250 | 128,250 | 128,250 | 128,250 | 128,250 | 641,250 |
| Legislative | 843,024 | 1,047,879 | 827,589 | 852,384 | 877,922 | 1,087,731 | 4,693,505 |
| Professional fees | 7,080,043 | 7,084,284 | 5,063,085 | 4,707,879 | 4,626,174 | 4,811,771 | 26,293,193 |
| Building ops | 4,270,151 | 5,127,634 | 5,317,080 | 5,528,109 | 5,702,464 | 5,906,041 | 27,581,328 |
| Veh \& Equip ops | 8,446,060 | 10,301,726 | 10,489,379 | 10,802,173 | 11,166,351 | 11,438,442 | 54,198,071 |
| Operating costs | 24,933,936 | 26,738,072 | 27,721,574 | 30,543,702 | 33,539,893 | 35,944,371 | 154,487,612 |
| Program costs | 1,333,348 | 1,412,972 | 1,395,061 | 1,414,953 | 1,435,320 | 1,426,177 | 7,084,483 |
| Wages \& benefits | 41,784,067 | 47,192,523 | 50,175,533 | 52,482,055 | 55,690,386 | 57,110,151 | 262,650,648 |
| Transfer to other gov/org | 9,596,943 | 15,849,225 | 10,603,502 | 10,255,167 | 10,522,350 | 10,815,352 | 58,045,596 |
| Contributions to reserve funds | 24,109,823 | 14,305,202 | 12,762,789 | 14,724,458 | 14,858,679 | 16,045,937 | 72,697,065 |
| Debt interest | 4,396,716 | 4,582,098 | 4,339,119 | 4,159,140 | 4,151,107 | 4,157,767 | 21,389,231 |
| Total Operating Expenditures | 133,236,663 | 141,759,162 | 137,716,510 | 145,122,275 | 152,765,549 | 159,448,357 | 736,811,853 |
| Operating (surplus)/deficit | 7,868,401 | 155,600 | $(10,365,424)$ | (12,524,792) | $(14,179,735)$ | $(14,770,306)$ | (51,684,657) |
| Capital Asset Expenditures |  |  |  |  |  |  |  |
| Capital expenditures | 74,946,761 | 65,724,025 | 52,815,404 | 57,745,057 | 35,695,058 | 26,689,007 | 238,668,551 |
| Transfer from reserves | $(44,963,172)$ | $(36,024,144)$ | $(35,092,353)$ | $(16,917,089)$ | $(14,504,612)$ | $(17,936,371)$ | $(120,474,569)$ |
| Grants and other | $(11,823,889)$ | $(6,379,351)$ | $(237,875)$ | $(150,000)$ |  | $(162,000)$ | $(6,929,226)$ |
| New borrowing | $(13,842,461)$ | $(18,736,863)$ | $(15,306,824)$ | $(37,343,120)$ | $(19,025,642)$ | $(6,653,528)$ | $(97,065,977)$ |
| Net Capital Assets funded from Operations | 4,317,239 | 4,583,667 | 2,178,352 | 3,334,848 | 2,164,804 | 1,937,108 | 14,198,779 |
| Capital Financing Charges |  |  |  |  |  |  |  |
| Existing debt (principal) | 6,181,278 | 6,684,960 | 6,719,761 | 6,352,085 | 6,367,492 | 5,784,728 | 31,909,026 |
| New debt (principal \& interest) | 141,755 | 187,369 | 1,467,311 | 2,837,859 | 5,647,439 | 7,048,470 | 17,188,448 |
| Total Capital Financing Charges | 6,323,033 | 6,872,329 | 8,187,072 | 9,189,944 | 12,014,931 | 12,833,198 | 49,097,474 |
| Net (surplus)/deficit for the year | 18,508,673 | 11,611,596 |  |  |  |  | 11,611,596 |
| Less: Transfer to appropriated surplus | 36,000 |  |  |  |  |  |  |
| Add: Transfer from appropriated surplus | $(4,264,383)$ | $(2,961,210)$ |  |  |  |  | $(2,961,210)$ |
| Add: Prior year (surplus) / decifit | $(14,280,290)$ | $(8,650,386)$ |  |  |  |  | $(8,650,386)$ |
| (Surplus) applied to future years |  |  |  |  |  |  |  |

