



GENERAL REVENUE FUND
As of September 30, 2019

	CORPORATE	SERVICES	% Used	STRATEGIC &	COMMUNITY	DEVELOPMENT
	Actual	Budget		Actual	Budget	%
	2019	2019		2019	2019	Used
OPERATING REVENUES						
TAX REQUISITION	(3,899,225)	(5,198,966)	75%	(1,892,523)	(2,523,363)	75%
OPERATING GRANTS	(250,359)	(1,399,550)	18%	(51,350)	(266,080)	19%
OPERATING REVENUE	(19,362)	(55,730)	35%	(1,299,984)	(1,717,133)	76%
OTHER REVENUE	(9,438,586)	(11,797,644)	80%	(387,675)	(1,191,419)	33%
TOTAL OPERATING REVENUES	(13,607,532)	(18,451,890)	74%	(3,631,532)	(5,697,995)	64%
OPERATING EXPENDITURES						
OFFICE OPERATING	150,631	259,675	58%	300,097	477,959	63%
COMMUNITY GRANTS	114,050	129,650	88%	0	0	0%
LEGISLATIVE	552,984	754,712	73%	0	0	0%
PROFESSIONAL FEES	210,939	525,751	40%	291,739	851,815	34%
BUILDING - OPER & MAINT	340,660	376,645	90%	27,985	40,813	69%
VEH & EQUIP - OPER & MAINT	175,460	440,244	40%	74,223	83,328	89%
OTHER OPERATING COSTS	761,427	1,624,791	47%	588,575	991,633	59%
WAGES & BENEFITS	3,587,946	5,001,882	72%	2,230,242	3,386,251	66%
PROGRAM COSTS	(451)	0	0%	57,028	417,346	14%
DEBT - FINANCING - INTEREST	1,624,565	2,628,175	62%	0	0	0%
DEBT - FINANCING - PRINCIPAL	1,926,394	3,323,387	58%	0	0	0%
TRANSFER TO RESERVE FUND	305,915	307,066	100%	125,302	127,270	98%
TRANSFER TO OTHER GOV'T/AGENCIES	1,811,635	3,541,692	51%	65,000	114,695	57%
TOTAL OPERATING EXPENDITURES	11,562,155	18,913,670	61%	3,760,191	6,491,110	58%
CAPITAL ASSET EXPENDITURES						
CAPITAL EXPENDITURES	93,258	1,276,591	7%	2,946	58,875	5%
TRANSFERS FROM RESERVES	(70,555)	(950,000)	7%	0	(12,500)	0%
CAPITAL GRANTS AND OTHER	0	0	0%	0	0	0%
NEW BORROWING	0	0	0%	0	0	0%
NET CAPITAL ASSETS FUNDED FROM OPERATIONS	22,703	326,591		2,946	46,375	
ACCUMULATED SURPLUS						
NET (SURPLUS) DEFICIT	(2,022,674)	788,371		131,605	839,490	
TRANSFER TO APPROPRIATED SURPLUS	0	0		0	127,847	
TRANSFER FROM APPROPRIATED SURPLUS	(134,465)	(134,465)		(481,847)	(481,847)	
PRIOR YEARS (SURPLUS) DEFICIT	(1,046,423)	(991,878)		(2,087,504)	(2,087,504)	
CURRENT YEAR UNAPPROPRIATED (SURPLUS) DEFICIT	(3,203,562)	(337,972)		(2,437,746)	(1,602,014)	



GENERAL REVENUE FUND
As of September 30, 2019

	REGIONAL & Actual 2019	COMMUNITY Budget 2019	UTILITIES % Used	RECREATION & Actual 2019	PARKS Budget 2019	SERVICES % Used
OPERATING REVENUES						
TAX REQUISITION	(15,499,131)	(20,665,507)	75%	(8,991,850)	(11,989,129)	75%
OPERATING GRANTS	(51,571)	(165,312)	31%	(30,792)	(123,022)	25%
OPERATING REVENUE	(14,345,166)	(17,027,209)	84%	(1,331,573)	(1,783,995)	75%
OTHER REVENUE	(1,610,059)	(1,928,725)	83%	(17,032)	(99,515)	17%
TOTAL OPERATING REVENUES	(31,505,927)	(39,786,753)	79%	(10,371,247)	(13,995,661)	74%
OPERATING EXPENDITURES						
OFFICE OPERATING	1,633,621	2,210,193	74%	545,687	750,926	73%
COMMUNITY GRANTS	0	0	0%	0	0	0%
LEGISLATIVE	0	0	0%	0	1,500	0%
PROFESSIONAL FEES	693,622	1,253,108	55%	78,052	796,145	10%
BUILDING - OPER & MAINT	1,083,285	1,586,923	68%	562,479	820,502	69%
VEH & EQUIP - OPER & MAINT	1,307,206	1,797,552	73%	102,384	222,647	46%
OTHER OPERATING COSTS	7,999,445	12,493,613	64%	708,071	1,447,096	49%
WAGES & BENEFITS	7,174,218	9,786,362	73%	3,718,327	5,095,337	73%
PROGRAM COSTS	100,015	205,685	49%	570,849	752,110	76%
DEBT - FINANCING - INTEREST	740,830	1,472,772	50%	305,217	412,858	74%
DEBT - FINANCING - PRINCIPAL	868,965	1,158,621	75%	273,351	442,083	62%
TRANSFER TO RESERVE FUND	9,095,832	9,095,949	100%	2,069,744	2,069,924	100%
TRANSFER TO OTHER GOV'T/AGENCIES	0	0	0%	1,709,464	1,921,666	89%
TOTAL OPERATING EXPENDITURES	30,697,039	41,060,778	75%	10,643,625	14,732,794	72%
CAPITAL ASSET EXPENDITURES						
CAPITAL EXPENDITURES	22,516,768	59,744,543	38%	1,243,847	5,647,176	22%
TRANSFERS FROM RESERVES	(1,948,005)	(21,791,740)	9%	(998,641)	(2,997,915)	33%
CAPITAL GRANTS AND OTHER	(969,494)	(10,554,505)	9%	(157,689)	(2,313,762)	7%
NEW BORROWING	(18,599,350)	(24,452,140)	76%	0	0	0%
NET CAPITAL ASSETS FUNDED FROM OPERATIONS	999,919	2,946,158		87,517	335,499	
ACCUMULATED SURPLUS						
NET (SURPLUS) DEFICIT	191,031	4,220,183		359,895	1,072,632	
TRANSFER TO APPROPRIATED SURPLUS	0	0		0	0	
TRANSFER FROM APPROPRIATED SURPLUS	(1,593,441)	(1,593,441)		(755,912)	(755,912)	
PRIOR YEARS (SURPLUS) DEFICIT	(6,241,768)	(6,216,920)		(1,395,393)	(1,391,893)	
CURRENT YEAR UNAPPROPRIATED (SURPLUS) DEFICIT	(7,644,178)	(3,590,178)		(1,791,410)	(1,075,173)	



GENERAL REVENUE FUND
As of September 30, 2019

	TRANSIT &	EMERGENCY	SERVICES	TOTAL	REVENUE	FUND
	Actual	Budget	%	Actual	Budget	%
	2019	2019	Used	2019	2019	Used
OPERATING REVENUES						
TAX REQUISITION	(12,723,905)	(16,965,205)	75%	(43,006,634)	(57,342,170)	75%
OPERATING GRANTS	(4,570,128)	(6,851,189)	67%	(4,954,200)	(8,805,153)	56%
OPERATING REVENUE	(3,918,320)	(4,576,274)	86%	(20,914,405)	(25,160,341)	83%
OTHER REVENUE	(1,389,255)	(1,827,965)	76%	(12,842,607)	(16,845,268)	76%
TOTAL OPERATING REVENUES	(22,601,608)	(30,220,633)	75%	(81,717,846)	(108,152,932)	76%
OPERATING EXPENDITURES						
OFFICE OPERATING	1,293,147	1,752,914	74%	3,923,183	5,451,667	72%
COMMUNITY GRANTS	0	0	0%	114,050	129,650	88%
LEGISLATIVE	0	0	0%	552,984	756,212	73%
PROFESSIONAL FEES	145,557	323,183	45%	1,419,909	3,750,002	38%
BUILDING - OPER & MAINT	388,532	498,299	78%	2,402,941	3,323,182	72%
VEH & EQUIP - OPER & MAINT	3,369,335	5,303,849	64%	5,028,608	7,847,620	64%
OTHER OPERATING COSTS	2,595,288	4,111,045	63%	12,652,806	20,668,178	61%
WAGES & BENEFITS	10,797,924	13,649,259	79%	27,508,657	36,919,091	75%
PROGRAM COSTS	34,582	17,300	200%	762,023	1,392,441	55%
DEBT - FINANCING - INTEREST	133,452	179,413	74%	2,804,064	4,693,218	60%
DEBT - FINANCING - PRINCIPAL	188,718	261,416	72%	3,257,428	5,185,507	63%
TRANSFER TO RESERVE FUND	1,541,832	1,542,343	100%	13,138,625	13,142,552	100%
TRANSFER TO OTHER GOV'T/AGENCIES	2,980,140	3,212,966	93%	6,566,239	8,791,019	75%
TOTAL OPERATING EXPENDITURES	23,468,507	30,851,987	76%	80,131,517	112,050,339	72%
CAPITAL ASSET EXPENDITURES						
CAPITAL EXPENDITURES	464,763	7,567,532	6%	24,321,582	74,294,717	33%
TRANSFERS FROM RESERVES	(430,546)	(5,251,541)	8%	(3,447,747)	(31,003,696)	11%
CAPITAL GRANTS AND OTHER	(27,405)	(1,969,991)	1%	(1,154,588)	(14,838,258)	8%
NEW BORROWING	0	0	0%	(18,599,350)	(24,452,140)	76%
NET CAPITAL ASSETS FUNDED FROM OPERATIONS	6,812	346,000		1,119,897	4,000,623	
ACCUMULATED SURPLUS						
NET (SURPLUS) DEFICIT	873,711	977,354		(466,432)	7,898,030	
TRANSFER TO APPROPRIATED SURPLUS	0	0		0	127,847	
TRANSFER FROM APPROPRIATED SURPLUS	(249,185)	(612,922)		(3,214,850)	(3,578,587)	
PRIOR YEARS (SURPLUS) DEFICIT	(2,282,561)	(2,289,060)		(13,053,649)	(12,977,255)	
CURRENT YEAR UNAPPROPRIATED (SURPLUS) DEFICIT	(1,658,035)	(1,924,628)		(16,734,931)	(8,529,965)	